Appendix C. Chapter-by-Chapter Leader Score Tables

These tables show the provisional APP baseline and cumulative score state after each of the four leader chapters currently represented: NVIDIA, OpenAI, Anthropic, and xAI. All ten leaders remain visible at every chapter boundary so cross-case evidence can be added. The X/Y/Z coordinates shown here are carried-forward provisional positions; this version does not claim episode-level recoding. A is NE for every leader in the reviewed record, so M is not calculated.

Introduction

Table C.1. Provisional APP baseline for the ten AI leaders

Leader	Corporation	X	Y	Z	A	M
Jensen Huang	NVIDIA	2	2	3	NE	Not calculated
Sam Altman	OpenAI	4	2	3	NE	Not calculated
Dario Amodei	Anthropic	5	3	4	NE	Not calculated
Elon Musk	xAI	5	1	2	NE	Not calculated
Larry Ellison	Oracle	3	2	2	NE	Not calculated
Mark Zuckerberg	Meta	4	3	5	NE	Not calculated
Satya Nadella	Microsoft	5	4	4	NE	Not calculated
Andy Jassy	Amazon	4	3	3	NE	Not calculated
Sundar Pichai	Google	4	3	4	NE	Not calculated
Liang Wenfeng	DeepSeek	4	3	4	NE	Not calculated

Note. X = transactional to transformational; Y = power/egocentric to serving others; Z = monophonic to polyphonic; A = event-specific moral answerability. A is NE for all ten leaders on the reviewed record; M is not calculated. These APP X/Y/Z positions are provisional, not empirically validated ratings.

Chapter 2. Jensen Huang and NVIDIA

Table C.2. Cumulative score state through Chapter 2: Jensen Huang and NVIDIA

Leader / organization	X	Y	Z	A	M	N
Jensen Huang (NVIDIA)	2	2	3	NE	Not calculated	0
Sam Altman (OpenAI)	4	2	3	NE	Not calculated	0
Dario Amodei (Anthropic)	5	3	4	NE	Not calculated	0
Elon Musk (xAI)	5	1	2	NE	Not calculated	0
Larry Ellison (Oracle)	3	2	2	NE	Not calculated	0
Mark Zuckerberg (Meta)	4	3	5	NE	Not calculated	0
Satya Nadella (Microsoft)	5	4	4	NE	Not calculated	0
Andy Jassy (Amazon)	4	3	3	NE	Not calculated	0
Sundar Pichai (Google)	4	3	4	NE	Not calculated	0
Liang Wenfeng (DeepSeek)	4	3	4	NE	Not calculated	0

Note. This table records the all-leader state at the Chapter 2 boundary. No episode-level evidence records have yet been entered in the matrix for this table version; X/Y/Z therefore remain the provisional APP positions. A is NE and M is not calculated for every leader. N = 0 coded episodes in this matrix snapshot, not a claim that the chapters contain no relevant events.

Chapter 3 Sam Altman and OpenAI

Table C.3. Cumulative score state through Chapter 3: Sam Altman and OpenAI

Leader / organization	X	Y	Z	A	M	N
Jensen Huang (NVIDIA)	2	2	3	NE	Not calculated	0
Sam Altman (OpenAI)	4	2	3	NE	Not calculated	0
Dario Amodei (Anthropic)	5	3	4	NE	Not calculated	0
Elon Musk (xAI)	5	1	2	NE	Not calculated	0
Larry Ellison (Oracle)	3	2	2	NE	Not calculated	0
Mark Zuckerberg (Meta)	4	3	5	NE	Not calculated	0
Satya Nadella (Microsoft)	5	4	4	NE	Not calculated	0
Andy Jassy (Amazon)	4	3	3	NE	Not calculated	0
Sundar Pichai (Google)	4	3	4	NE	Not calculated	0
Liang Wenfeng (DeepSeek)	4	3	4	NE	Not calculated	0

Note. This table records the all-leader state at the Chapter 3 boundary. X/Y/Z remain the provisional APP positions in this matrix snapshot. A is NE and M is not calculated for every leader. N = 0 coded episodes entered in the matrix snapshot; the narrative cases remain available for future event coding.

Chapter 4. Dario Amodei and Anthropic

Table C.4. Cumulative score state through Chapter 4: Dario Amodei and Anthropic

Note. This table records the all-leader state at the Chapter 4 boundary. X/Y/Z remain the provisional APP positions in this matrix snapshot. A is NE and M is not calculated for every leader. N = 0 coded episodes entered in this matrix snapshot; narrative cases remain available for future event coding.

Leader / organization	X	Y	Z	A	M	N
Jensen Huang (NVIDIA)	2	2	3	NE	Not calculated	0
Sam Altman (OpenAI)	4	2	3	NE	Not calculated	0
Dario Amodei (Anthropic)	5	3	4	NE	Not calculated	0
Elon Musk (xAI)	5	1	2	NE	Not calculated	0
Larry Ellison (Oracle)	3	2	2	NE	Not calculated	0
Mark Zuckerberg (Meta)	4	3	5	NE	Not calculated	0
Satya Nadella (Microsoft)	5	4	4	NE	Not calculated	0
Andy Jassy (Amazon)	4	3	3	NE	Not calculated	0
Sundar Pichai (Google)	4	3	4	NE	Not calculated	0
Liang Wenfeng (DeepSeek)	4	3	4	NE	Not calculated	0

Chapter 5. Elon Musk and xAI

Table C.5. Cumulative score state through Chapter 5: Elon Musk and xAI

Note. This table records the all-leader state at the Chapter 5 boundary. X/Y/Z remain the provisional APP positions in this matrix snapshot. A is NE and M is not calculated for every leader. N = 0 coded episodes entered in this matrix snapshot; narrative cases remain available for future event coding.

Leader / organization	X	Y	Z	A	M	N
Jensen Huang (NVIDIA)	2	2	3	NE	Not calculated	0
Sam Altman (OpenAI)	4	2	3	NE	Not calculated	0
Dario Amodei (Anthropic)	5	3	4	NE	Not calculated	0
Elon Musk (xAI)	5	1	2	NE	Not calculated	0
Larry Ellison (Oracle)	3	2	2	NE	Not calculated	0
Mark Zuckerberg (Meta)	4	3	5	NE	Not calculated	0
Satya Nadella (Microsoft)	5	4	4	NE	Not calculated	0
Andy Jassy (Amazon)	4	3	3	NE	Not calculated	0
Sundar Pichai (Google)	4	3	4	NE	Not calculated	0
Liang Wenfeng (DeepSeek)	4	3	4	NE	Not calculated	0